

# **KEY PERFORMANCE INDICATORS**

	1st to 3rd qua 1 June to 28 Feb		3rd quarte 1 December to 28 F	
	2016/2017	2015/2016	2016/2017	2015/2016
Currency and portfolio-adjusted sales growth	3.5%	8.0%	5.7%	6.5%
Adjusted EBIT margin	7.8%	7.4%	6.6%	6.0%
	1st to 3rd qua 1 June to 28 Feb		3rd quarte 1 December to 28 F	
In € million	2016/2017	2015/2016	2016/2017	2015/2016
Sales Change compared to prior year	4,776 3%	4,654 10 %	1,578 6%	1,495 7%
Adjusted earnings before interest and taxes (adjusted EBIT) Change compared to prior year	373 8%	345 9%	105 17%	89 -2%
Earnings before interest and taxes (EBIT) Change compared to prior year	348 20 %	290 -6%	103 18%	87 -1%
Earnings before interest, taxes, depreciation and amortisation (EBITDA)  Change compared to prior year	641 10 %	582 6%	203 11 %	182 8%
Earnings for the period Change compared to prior year	248 35 %	184 -15%	74 41 %	53 - 19 %
Earnings per share (in €) Change compared to prior year	2.21 35 %	1.63 - 19 %	0.65 38 %	0.47 - 16 %
Adjusted free cash flow	86	56	19	-39
Free cash flow	9	-10	16	-63
Net capital expenditure Change compared to prior year	328 10 %	297 16 %	120 11 %	108 73%
Research and development (R&D) expenses Change compared to prior year	468 4%	449 11 %	157 0 %	157 15%
	1st to 3rd quarter 1 June to 28 February*		3rd quarter 1 December to 28 February*	
	2016/2017	2015/2016	2016/2017	2015/2016
EBIT margin	7.3%	6.2%	6.5%	5.8%
EBITDA margin	13.4%	12.5%	12.9%	12.2%
R&D expenses in relation to sales	9.8%	9.6 %	9.9 %	10.5%
	28 I	ebruary 2017		29 February 2016
Net financial debt (in € million)		317		300
Net financial debt/EBITDA (last 12 months)		0.4x		0.4x
Equity ratio		42.3%		39.1 %
Return on equity (last 12 months)		17.7 %		14.7 %
Employees (as at 28 February 2017)		36,068		33,023

<sup>\*</sup> Reporting date and reference to the comparative period in the 2015/2016 fiscal year is 29 February 2016.

Please note that where sums and percentages in the report have been rounded, differences may arise as a result of commercial rounding. Further information can be found in the financial information for the quarter and in the further notes.

# HELLA Quarterly Statement 3rd Quarter of Fiscal Year 2016/2017 1 June 2016 – 28 February 2017

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# SECTOR PERFORMANCE AND BUSINESS PERFORMANCE OF THE GROUP

# for the first nine months of fiscal year 2016/2017

- → Currency and portfolio-adjusted sales rise by 3.5 % in the first nine months
- → Growth momentum strengthened in the third quarter, especially in the Automotive segment
- → Adjusted earnings before interest and taxes improved by 8.1 %
- → Adjusted EBIT margin rose from 7.4 % to 7.8 %
- → Adjusted free cash flow after three quarters at € 86 million

#### Sector performance

In the first nine months (1 June 2016 to 28 February 2017) of the HELLA fiscal year 2016/2017, the global light vehicle production increased by a total of 6.0% to 69.9 million units (prior year: 66 million units) according to IHS Automotive Light Vehicle Production data. Positive development was reported in all of the core regions of Europe, China and North and South America that are relevant for HELLA. China was once again a key driver of growth, with a 16.2% increase in the volume of new vehicles produced to 20.6 million (prior year: 17.8 million units). The volume of new vehicle production in Europe rose by a total of 1.8 % during the reporting period to 15.8 million units (prior year: 15.5 million units) and by 0.8% in North and South America to 15.4 million units (prior year: 15.2 million units). Within Europe, production figures in Germany fell slightly during the reporting period by 1.4% to 4.36 million units (prior year: 4.42 million units) on the other hand.

Based on the third quarter (1 December 2016 to 28 February 2017), the number of new light vehicles produced worldwide rose by 4.2% year-on-year, thus falling slightly short of the growth rates of the first two quarters. This is due, among other things, to the slight easing of the growth momentum of the Chinese market, which had grown by 6.3% year-on-year in the third quarter.

#### **Business performance**

Currency and portfolio-adjusted sales rise by  $3.5\,\%$ Growth momentum in the third quarter, especially in the Automotive segment

In the reporting period (1 June 2016 to 28 February 2017), currency and portfolio-adjusted sales for the HELLA Group climbed by 3.5%. Taking into account negative exchange-rate effects (-0.6 percentage points) and the effects of the divestment of the Industries and Airport Lighting business activities (-0.2 percentage points), reported sales rose by a total of 2.6% to € 4,776 million. The increase in sales throughout the Group was driven especially by the growth momentum in the third quarter (1 December 2016 to 28 February 2017), in the Automotive segment in particular, thanks to new production ramp-ups. Reported consolidated sales during this period increased by 5.5% (+5.7% adjusted for currency and portfolio effects) to € 1,578 million (prior year: € 1,495 million). Exchange effects made a positive impact of 0.1 percentage points, while portfolio optimisation in the Special Applications segment adversely affected sales growth in the Group by 0.3 percentage points.

#### Results of operations

#### Rise of 8.1 % in adjusted earnings before interest and taxes

The profitability of the HELLA Group improved in the reporting period. Adjusted earnings before interest and taxes (adjusted EBIT) increased by 8.1 % in the first nine months of fiscal year 2016/2017 to € 373 million (prior year: € 345 million). This resulted in a higher adjusted EBIT margin of 7.8% (prior year: 7.4%). This development is primarily attributable to the higher gross profit margin in the Automotive segment. The prior year's result was weighed down by restructuring costs in Germany (€ 8 million) and, in particular, costs totaling € 47 million in connection with the loss of a Chinese supplier; by contrast, in the reporting period exceptional charges were incurred due to provisions in connection with the proceedings the European Commission has initiated against the HELLA Group due to possible fines, potential claims for third-party damages and legal expenses (totaling € 16 million) and restructuring measures in Germany (€ 9 million). Earnings before interest and taxes (EBIT) improved by 20.2 % to € 348 million in the first nine months of fiscal year 2016/2017 over the same period of the previous year (prior year: € 290 million), so that the EBIT margin rose to 7.3 % (prior year: 6.2 %).

Not taking into account the divested business segments of Industries and Airport Lighting, the adjusted EBIT margin in the reporting period would have risen from 7.6% to 8.1% which corresponds to an adjusted EBIT of  $\bigcirc$  384 million (prior year:  $\bigcirc$  354 million).

In the third quarter of the fiscal year, adjusted earnings before interest and taxes (adjusted EBIT) of the HELLA Group increased by 17.2% to € 105 million (prior year: € 89 million), simultaneously with new production ramp-ups in the Automotive segment in particular. This equates to an adjusted EBIT margin of 6.6% (prior year: 6.0%). Taking special effects into account, earnings before interest and taxes (EBIT) rose to € 103 million in the third quarter (prior year: € 87 million). This equates to an increase of 18.4% and an EBIT margin of 6.5% (prior year: 5.8%).

Not taking into account the divested business activities of Industries and Airport Lighting, adjusted earnings before interest and taxes for the third quarter would total  $\in$  107 million (prior year:  $\in$  93 million), which would equate to an adjusted EBIT margin of 6.8% (prior year: 6.2%).

Gross profit for the first nine months of the fiscal year reported a positive performance compared with the prior year and amounted to  $\in$  1,313 million in the reporting period (prior year:  $\in$  1,264 million adjusted and  $\in$  1,237 million unadjusted). Special charges were incurred in the same period of the prior year due to the loss of a Chinese supplier; no adjustments were made in the reporting period. Consequently, the gross profit margin in the reporting period was 27.5% (prior year: 27.2% adjusted and

HELLA Group sales (in € millions and year-on-year growth in %) for the first nine months of 2016/2017



26.6% unadjusted). The improved margin is attributable above all to product mix effects, operational improvements in the Eastern European plants and lower quality costs. The gross profit margin of 27.0% in the third quarter remained constant over the prior-year period.

Research and development (R&D) expenses in the first nine months of the fiscal year 2016/2017 rose slightly by 4.2% to  $\in$  468 million (prior year:  $\in$  449 million). This increase is essentially attributable to development costs for new projects acquired. The share of R&D expenses relative to sales is 9.8% (prior year: 9.6%). R&D expenses of  $\in$  157 million in the third quarter of the fiscal year were unchanged from the prior year, so that the R&D ratio fell by 0.6 percentage points to 9.9% (prior year: 10.5%).

The distribution costs in the first nine months of the current fiscal year as well as in the third quarter increased slightly over the comparable prior-year periods and amounted to  $\in$  377 million for the reporting period (prior year:  $\in$  365 million) and to  $\in$  128 million for the third quarter (prior year:  $\in$  121 million). The cost-to-sales ratio is therefore 7.9 % for the nine-month period (prior year: 7.8 %), while the ratio of 8.1 % in the third quarter was unchanged from the prior year.

Administrative costs also rose slightly over the prior year to  $\in$  161 million in the reporting period (prior year:  $\in$  154 million). In relation to sales this corresponds to a ratio of 3.4%, which is 0.1 percentage points higher than the prior year. Administrative

costs in the third quarter totaled  $\in$  55 million (prior year:  $\in$  50 million), which amounts to a cost ratio in relation to sales of 3.5% (prior year: 3.4%).

The balance of other income and expenses improved substantially in the first nine months of the current fiscal year to a cumulative  $\mathfrak{E}-1$  million (prior year:  $\mathfrak{E}-14$  million). The balance of other expenses and income in the prior year was weighed down, in particular, by the loss of a Chinese supplier. Provisions were created in the reporting period in connection with the current proceedings against HELLA and further costs were incurred for restructuring measures in Germany. In the third quarter of 2016/2017, the balance of other income and expenses reached  $\mathfrak{E}$  6 million and thus improved further compared with the prior year ( $\mathfrak{E}$  4 million).

The contribution of joint ventures and other associates to income grew by 0.5 percentage points when compared with the prior year and now stands at 12.0% in relation to the operating result (prior year: 11.5%). With reference to the third quarter of the current fiscal year, the contribution of 8.9% by joint ventures and associates to income was roughly 0.9 percentage points below the prior year level of 9.8%.

The net financial result came to & – 29 million after nine months (prior year: & – 31 million) and to & – 7 million in the third quarter (prior year: & – 13 million).

#### Adjusted earnings before interest and taxes (adjusted EBIT; in € millions and as a % of sales) for the first nine months of 2016/2017



Expenses for income taxes amounted to around  $\in$  71 million in the reporting period (prior year:  $\in$  74 million) and  $\in$  21 million in the third quarter as in the prior year.

The result for the period thus stood at € 248 million in the first nine months of the fiscal year (prior year: € 184 million) and at € 74 million in the third quarter (prior year: € 53 million). This corresponds to a substantially higher return on sales of 5.2% in the reporting period (prior year: 4.0%), while the return on sales in the third quarter came to 4.7% (prior year: 3.5%). Earnings per share rose accordingly by 35% to € 2.21 during the ninemonth period (prior year: € 1.63) and by 38% to € 0.65 in the third quarter (prior year: € 0.47).

#### Results of operations of the segments

# Sales growth in the Automotive business and a significant increase in earnings

Sales in the Automotive segment rose by 2.6% over the prior year to € 3,646 million (prior year: € 3,556 million). This increase

is attributable in particular to the greater growth momentum in the third quarter of the fiscal year. Segment sales in this period have thus increased by 6.5% over the prior year to € 1,217 million (prior year: € 1,143 million). Automotive growth was driven especially by the strong demand for innovative lighting solutions and for electronic products, for example in the area of energy management. The growth was also driven by the good market development in China and NAFTA, and in the third quarter also in Europe.

In the nine-month period, earnings before interest and taxes (EBIT) for the segment grew by 12.7% relative to the adjusted EBIT of the prior-year period to  $\ensuremath{\varepsilon}$  314 million (prior year:  $\ensuremath{\varepsilon}$  279 million, adjusted). No adjustments were made in the Automotive segment during the reporting period; correspondingly, EBIT climbed by 35.6% in the first nine months of the fiscal year (prior year:  $\ensuremath{\varepsilon}$  232 million). The EBIT margin in relation to segment sales thus comes to 8.6% after 7.8% (adjusted) and 6.5% (unadjusted) in the prior year.

#### Sales by segment for the first nine months (1 June to 28 February\*) of fiscal years 2016/2017 and 2015/2016

	Αι	Automotive		Aftermarket			Special Applications		
In € million	2016/2017		2015/2016	2016/2017		2015/2016	2016/2017		2015/2016
Sales with third-party companies	3,610	2.4%	3,527	923	5.5%	875	217	-4.6%	228
Intersegment sales	36		29	29		38	0.5		0.6
Segment sales	3,646	2.6%	3,556	952	4.2%	914	218	-4.9%	229

<sup>\*</sup> Reporting date and reference to the comparative period in the 2015/2016 fiscal year is 29 February 2016

In the context of several simultaneous production ramp-ups, the results of operations of the Automotive segment improved in the third quarter compared with the prior-year period. EBIT in this period rose by 16.8 % over the prior-year period to  $\in$  87 million (prior year:  $\in$  74 million). The EBIT margin in relation to segment sales thus comes to 7.1 % after 6.5 % in the prior year. No adjustments were made in the third quarter of the current fiscal year nor in the same period of the prior year.

Segment sales in the Aftermarket segment in the nine-month period increased by 4.2% over the prior year to  $\[mathbb{e}\]$  952 million (prior year:  $\[mathbb{e}\]$  914 million). All of the Aftermarket business activities made a positive contribution to the sales growth during the reporting period. In the reporting period, EBIT for the segment also grew by 4.5% to  $\[mathbb{e}\]$  58 million (prior year:  $\[mathbb{e}\]$  56 million). In relation to segment sales, this corresponds to an EBIT margin that remained constant over the prior year at 6.1%.

The Aftermarket segment continued its growth in the third quarter of the current fiscal year. Thus sales in this period rose by 4.1% over the prior-year period to € 302 million (prior year: € 290 million). The main growth driver was spare parts trade. As a result of a higher share of purchased parts, earnings before interest and taxes declined by 9.1% in the third quarter to € 16 million, after € 18 million in the prior year. The EBIT margin in relation to segment sales thus comes to 5.5% (prior year: 6.3%).

Segment sales in the Special Applications segment declined by 4.9% to € 218 million (prior year: € 229 million) in the first nine months of the fiscal year 2016/2017. However, adjusted for the divested business activities of Industries and Airport Lighting, sales of the remaining business activities declined only slightly by 0.1 % in the reporting period within a difficult market environment in the agricultural sector. The positive performance of the

business for trailers continued. Earnings before interest and taxes of the segment amounted to  $\in$  2 million in the reporting period (prior year:  $\in$  12 million); hence, the EBIT margin in relation to segment sales was 1.0% (prior year: 5.1%). The effects in particular from the wind-down of the divested business activities of Industries and Airport Lighting, as well as the costs incurred from relocating a plant to Eastern Europe impacted earnings by  $\in$  -12 million and  $\in$  -3 million, respectively.

Sales in the Special Applications segment declined by 3.9% to € 71 million in the third quarter (prior year: € 74 million). Adjusted for portfolio effects, sales of the remaining business activities on the other hand increased by 1.3%. Besides the business for trailers, the performance of the business for caravans in particular was positive in this quarter. EBIT for the segment declined to € 1.7 million in the third quarter (prior year: € 2.0 million). The EBIT margin in relation to segment sales is therefore 2.4% (prior year: 2.8%). Expenses incurred in winding down the business segments of Industries and Airport Lighting in particular had a negative effect of € -3 million on the result in this period.

#### Financial status

#### Adjusted free cash flow after three quarters at € 86 million

In the first nine months of the fiscal year 2016/2017, cash flow from operating activities rose by  $\in$  64 million to  $\in$  422 million when compared with the prior-year period. The increase was attributable to the significantly higher earnings. At  $\in$  25 million, the payments in conjunction with the operational expansion of working capital were lower than the prior-year figure of  $\in$  28 million. This was counteracted by the discontinuation of the factoring programme in the first quarter of the current fiscal year, the volume of which amounted to  $\in$  70 million at the end of May 2016.

The prior year's cash flow from operating activities included payments in connection with the loss of a Chinese supplier amounting to  $\[mathbb{c}\]$  34 million.

In the third quarter of the fiscal year 2016/2017, cash flow from operating activities grew by  $\in$  105 million to  $\in$  162 million.

Compared with the first nine months of the prior year, net capital expenditures as the balance of the net payment flows for the acquisition or sale of non-current assets (€ 419 million, prior year: € 369 million) and the corresponding customer reimbursements (€ 91 million, prior year: € 72 million) rose by € 31 million to € 328 million. Net capital expenditures of the third quarter were up € 12 million over the prior-year period to € 120 million.

The free cash flow came to  $\in$  9 million, after  $\in$  –10 million in the prior year. Adjusted for costs for restructuring measures in Germany, the increase in receivables from the termination of the factoring programme and the special payments resulting from the loss of the Chinese supplier in the prior year, the adjusted free cash flow was  $\in$  86 million, after  $\in$  56 million in the prior year.

Adjusted free cash flow rose by  $\in$  59 million to  $\in$  19 million compared with the third quarter of the prior year.

The acquisition of a 100% stake in online vehicle parts trader iParts in Poland accounted for a total of  $\in$  5 million.

The annual general meeting on 29 September 2016 decided on a dividend of  $\in$  0.77 per share, which came to a total  $\in$  86 million paid out to shareholders.

#### Financial position

Compared to the end of the prior fiscal year, cash and cash equivalents and current financial assets decreased by € 139 million to € 775 million. The total of current and non-current financial liabilities fell to € 1.092 million, equivalent to a decline of € 60 million compared to 31 May 2016 (€ 1,152 million). Net financial debt as the balance of cash and cash equivalents and current financial assets together with current and non-current financial liabilities increased by € 80 million to € 317 million in the first nine months compared with the end of the prior fiscal year. At the reporting date, the ratio of net financial debt to EBITDA for the last twelve months was 0.4, and therefore unchanged from the prior year (end February 2016: 0.4). The ratio was 0.3 at the end of the prior fiscal year. The corporate rating issued by Moody's remains in the investment grade segment at Baa2 with a stable outlook. Moody's last updated its credit opinion in July 2016.

## Opportunity and risk report

There were no significant changes in the opportunities and risks during the reporting period. Details of the significant opportunities and risks may be found in our statements in the 2015/2016 consolidated financial report and in the six month report as at 30 November 2016.

Forecast report

#### Sector outlook

According to the most recent IHS Light Vehicle Production Forecast, global light vehicle production is expected to rise slightly in 2017 by 1.9% to 94.8 million new vehicles produced. The Chinese car market is forecast to rise by 2.5% to 27.7 million new vehicles produced (prior year: 27.1 million). A stable production level of around 20.6 million units is expected for the North and

Southern American region, as was the case in the prior year. Growth in Europe is expected to rise by a total of 1.7% to 21.8 million units (prior year: 21.5 million), whereas the volume of new vehicles produced in the selective German market should fall by 0.9% to 5.9 million units (prior year: 6 million).

#### Company outlook

After the first nine months of fiscal year 2016/2017, the company outlook is still in line with the 2015/2016 annual report. For the fiscal year 2016/2017 we thus still project a currency and portfolio-adjusted sales growth and a rise in adjusted EBIT in the mid-single-digit percentage range. Consequently, we forecast an adjusted EBIT margin at the prior year level.

# FINANCIAL INFORMATION FOR THE QUARTER

## **Consolidated income statement**

	1st to 3rd qua	nrter	3rd quarter		
_	1 June to 28 Feb	oruary*	1 December to 28 February*		
€ thousand	2016/2017	2015/2016	2016/2017	2015/2016	
Sales	4,775,659	4,654,392	1,577,973	1,495,263	
Cost of sales	-3,462,239	-3,417,107	-1,151,655	-1,091,647	
Gross profit	1,313,420	1,237,285	426,318	403,616	
Research and development costs	-467,631		-156,694	- 157,316	
Distribution costs —	-377,309	-365,227	-127,640	-121,372	
Administrative costs	-161,284	-153,531	-54,509	-50,319	
Other income and expenses	-1,204	-13,568	6,005	3,564	
Result of investments accounted for using the equity method	41,896	33,178	9,197	8,559	
Other income from investments	277	212	260	187	
Earnings before interest and taxes (EBIT)	348,166	289,674	102,936	86,919	
Financial income	17,331	23,984	1,377	8,373	
Financing costs	-46,324	-55,450	-8,728	-21,429	
Net financial result	-28,993	-31,466	-7,351	-13,056	
Earnings before income taxes (EBT)	319,173	258,208	95,585	73,863	
Taxes on income	-71,495	-74,209	-21,411	-21,228	
Earnings for the period	247,678	183,999	74,174	52,635	
of which attributable:					
to the owners of the parent company	245,180	180,716	72,191	52,313	
to non-controlling interests	2,498	3,283	1,983	322	
Undiluted earnings per ordinary share in €	2.21	1.63	0.65	0.47	
Diluted earnings per ordinary share in €	2.21	1.63	0.65	0.47	

<sup>\*</sup> Reporting date and reference to the comparative period in the 2015/2016 fiscal year is 29 February 2016.

# Segment reporting

The segment information for the first nine months (1 June to 28 February\*) of fiscal years 2016/2017 and 2015/2016 is as follows:

		Automotive		Aftermarket Special Application		
€ thousand	2016/2017	2015/2016	2016/2017	2015/2016	2016/2017	2015/2016
Sales with third-party companies	3,610,390	3,526,735	923,158	875,237	217,383	227,959
Intersegment sales	35,960	28,866	29,258	38,381	504	1,125
Cost of sales	-2,726,996	-2,714,880	-625,250	-600,696	-150,653	-145,726
Gross profit	919,354	840,721	327,166	312,922	67,234	83,358
Research and development costs	-442,535	-420,827	- 14,448	-15,333	-9,483	-12,320
Distribution costs	-89,269	-83,366	-242,156	-231,843	-45,814	-49,941
Administrative costs	-127,055	-130,875	-26,998	-23,627	-12,915	-11,645
Other income and expenses	16,781	-3,086	9,745	9,591	3,259	2,345
Result of investments accounted for using the equity method	37,081	29,272	4,815	3,905	0	0
Earnings before interest and taxes (EBIT)	314,358	231,839	58,123	55,615	2,281	11,797
Additions to non-current assets	350,440	285,937	18,671	19,333	7,294	8,978

#### Sales reconciliation:

€ thousand	2016/2017	2015/2016
Total sales of the reporting segments	4,816,653	4,698,303
Sales in other divisions	63,270	67,532
Elimination of intersegment sales	-104,264	-111,443
Consolidated sales	4,775,659	4,654,392

Reconciliation of the segment results with consolidated net profit/loss:

€ thousand	2016/2017	2015/2016
EBIT of the reporting segments	374,762	299,251
EBIT of other divisions	-1,939	-1,428
Unallocated income	-24,658	-8,149
Consolidated EBIT	348,166	289,674
Net financial result	-28,993	-31,466
Consolidated EBT	319,173	258,208

 $<sup>^{\</sup>star}$  Reporting date and reference to the comparative period in fiscal year 2015/2016 is 29 February 2016.

# **Consolidated balance sheet**

€ thousand	28 February 2017	31 May 2016	29 February 2016
Cash and cash equivalents	461,527	585,134	485,457
Financial assets	313,193	328,790	333,514
Trade receivables	999,252	937,471	889,313
Other receivables and non-financial assets	146,343	146,376	137,541
Inventories	696,868	607,584	675,307
Current tax assets	37,147	26,783	49,384
Non-current assets held for sale		2,924	2,924
Current assets	2,654,332	2,635,062	2,573,440
Intangible assets	240,511	225,021	227,767
Property, plant and equipment	1,764,331	1,697,539	1,588,766
Financial assets	16,376	17,033	18,245
Investments accounted for using the equity method	292,381	261,448	259,868
Deferred tax assets	124,943	122,954	116,829
Other non-current assets	43,045	36,244	46,598
Non-current assets	2,481,588	2,360,239	2,258,073
Assets	5,135,920	4,995,301	4,831,513
Financial liabilities	25,035	86,880	50,913
Trade payables	656,677	633,818	603,409
Current tax liabilities	57,672	57,923	62,563
Other liabilities	515,543	558,043	516,041
Provisions	92,601	65,259	55,040
Current liabilities	1,347,529	1,401,923	1,287,966
Financial liabilities	1,066,977	1,064,789	1,067,876
Deferred tax liabilities	42,533	25,767	42,304
Other liabilities	179,740	193,284	189,788
Provisions	328,474	330,888	352,113
Non-current liabilities	1,617,724	1,614,728	1,652,081
Subscribed capital	222,222	222,222	222,222
Reserves and unappropriated surplus	1,943,090	1,750,563	1,663,354
Equity before non-controlling interests	2,165,312	1,972,785	1,885,576
Non-controlling interests	5,355	5,865	5,890
Equity	2,170,667	1,978,650	1,891,466
Equity and liabilities	5,135,920	4,995,301	4,831,513

## Consolidated cash flow statement

for the period from 1 June to 28 February\*

€ the	ousand	2016/2017	2015/2016
	Earnings before income taxes (EBT)	319,173	258,208
+	Depreciation and amortisation	292,693	292,676
+/-	Change in provisions	21,288	-21,429
+	Payments received for series production	90,906	71,606
_	Non-cash sales transacted in previous periods	-86,486	-74,448
+/-	Other non-cash income and expenses	-52,905	- 37,385
+/-	Profits/losses from the sale of non-current assets	3,969	-372
+	Net financial result	28,993	31,466
+/-	Change in trade receivables and other assets not attributable to investing or financing activities	-67,060	-74,001
+/-	Change in inventories	-84,027	-92,239
+/-	Change in trade payables and other liabilities not attributable to investing or financing activities	20,465	71,579
+/-	Net interest payments	-20,345	-25,664
+/-	Net tax payments		-73,215
+	Dividends received	26,644	31,299
=	Net cash flow from operating activities	421,840	358,081
+	Cash proceeds from the sale of property, plant and equipment and intangible assets	9,162	7,334
_	Payments for the purchase of property, plant and equipment and intangible assets	-427,893	-375,963
+/-	Net payments and loans issued to investments	250	732
+/-	Net payments from changes in equity to investments	0	2,766
+	Cash proceeds from the sale or liquidation of investments, less cash and cash equivalents	5,607	107
_	Payments for the acquisition of subsidiaries, less cash received	-4,921	0
=	Net cash flow from investing activities	-417,794	-365,024
+/-	Net payments from borrowing/repayment of financial liabilities	-62,453	- 19,591
+/-	Net payments made for the sale and purchase of securities	17,522	60,440
_	Payments made for acquiring shares of non-controlling interests	0	-57,789
_	Dividend paid	-86,762	-86,612
=	Net cash flow from financing activities	-131,693	-103,552
=	Net change in cash and cash equivalents	-127,647	-110,495
+	Cash and cash equivalents as at 1 June	585,134	602,744
+/-	Effect of exchange rate fluctuations on cash and cash equivalents	4,040	-6,792
=	Cash and cash equivalents as at 28 February*	461,527	485,457

<sup>\*</sup> Reporting date and reference to the comparative period in the 2015/2016 fiscal year is 29 February 2016.

#### 01 Basic information

HELLA KGaA Hueck & Co. (HELLA) and its subsidiaries (collectively referred to as the "HELLA Group") develop and manufacture lighting technology and electronics components and systems for the automotive industry. Also, joint venture companies produce in addition to the development and manufacture of components complete vehicle modules and air conditioning systems. HELLA Group's production and manufacturing sites are located across the globe; its most significant sales markets are in Europe, the USA and Asia, particularly Korea and China. In addition, HELLA has its own international sales network for all kinds of vehicle accessories.

The Company is a listed stock corporation, which was founded and is based in Lippstadt, Germany. The address of the Company's registered office is Rixbecker Str. 75, Lippstadt.

The financial information of the quarterly report is prepared in euros (€). Amounts are stated in thousands of euros (€ thousand). The guarterly report is prepared using accounting policies that are applied consistently within the Group on the basis of amortised historical cost. This does not apply to assets that are available for sale and derivative financial instruments, which are measured at fair value. The consolidated income statement is prepared using the cost-of-sales method. The current/noncurrent distinction is observed in the consolidated statement of financial position. The amounts stated under current assets and liabilities are for the most part due for settlement within twelve months. Accordingly, non-current items are mainly due for settlement in more than twelve months. In order to enhance the clarity of the presentation, items of the consolidated statement of financial position and consolidated income statement have been grouped together where this is appropriate and possible. Please note that where sums and percentages in the report have been rounded, differences may arise as a result of commercial rounding.

## 02 Currency translation

Currency translation differences arising from the translation of earnings and balance sheet items of all Group companies which have a functional currency deviating from the euro are reported within the currency translation reserves. The exchange rates used to translate the main currencies for the HELLA Group were as follows:

	Reporti	Reporting date		Average 1st-3rd quarter		Reporting date	
	28 February 2017	29 February 2016	2016/2017	2015/2016	31 May 2016	31 May 2015	
€ 1 = US dollar	1.0597	1.0888	1.0930	1.1046	1.1154	1.0970	
€ 1 = Czech koruna	27.0210	27.0570	27.0309	27.0841	27.0220	27.4010	
€ 1 = Japanese yen	118.8300	123.1400	117.4817	133.5226	123.8300	135.9500	
€ 1 = Mexican peso	21.0800	19.8005	21.3587	18.5828	20.5185	16.8433	
€ 1 = Chinese renminbi	7.2780	7.1351	7.3863	7.0446	7.3363	6.7994	
€ 1 = South Korean won	1,194.2400	1,347.5400	1,254.3626	1,290.1485	1,326.1100	1,220.3100	
€ 1 = Romanian leu	4.5202	4.4757	4.4950	4.4597	4.5108	4.4425	
1 € = Danish krone	7.4332	7.4602	7.4391	7.4613	7.4376	7.4597	

# 03 Adjustment of special effects in earnings before interest and taxes

The HELLA Group is managed by the Management Board through financial key performance indicators. The key performance indicators of sales growth and adjusted EBIT margin take on prominent importance compared to the other financial key performance indicators in the management of the HELLA Group. A major guideline in assessing the suitability of management indicators is that they have to provide a transparent picture of operational performance. In this process, the non-recurring or exceptional effects in their type or size, referred to as special effects, can lead to distortions with regard to the EBIT margin, for example, and thus adversely affect the ability to assess the Company's performance.

Special effects are non-recurring or exceptional effects in their type and size which are clearly differentiated from the usual operational business. They are tracked uniformly and consistently in the Group and the method used to calculate adjusted earnings figures must not vary over the course of time in order to facilitate periodic comparison.

For this reason, the adjusted EBIT margin has been defined as one of the most important key performance indicators for the steering of the Group's activities. The adjusted EBIT margin as a key performance indicator is not defined in the International Financial Reporting Standards. Rather it is reported by the HELLA Group as additional information in its financial reporting because it is also used for internal management and because, from the Company's perspective, it presents the results of operations – adjusted for special effects – in a more transparent form and facilitates a comparison over time.

In the current reporting period, the costs for the restructuring measures in Germany are adjusted in EBIT. In addition, provisions of € 16,000 thousand have been created for any fines imposed in conjunction with the current proceedings the European Commission has initiated against the HELLA Group due to possible fines, potential claims for third-party damages and legal expenses. The corresponding expenses are not allocated to any segment. Reported earnings for fiscal year 2015/2016 were adjusted for restructuring costs and the effects connected with the loss of a Chinese supplier, which was first reported in September 2015.

The corresponding reconciliation statement for the first nine months (June to February) of fiscal years 2016/2017 and 2015/2016 is as follows:

one income non investments			-	
Other income from investments	212			212
Result of investments accounted for using the equity method	33,178			33,178
Other income and expenses		8,149	19,789	14,370
Administrative costs			337	-153,194
Distribution costs	-365,227			-365,227
Research and development costs	-448,675			-448,675
Gross profit	1,237,285		27,070	1,264,355
Cost of sales	-3,417,107		27,070	-3,390,038
Sales	4,654,392			4,654,392
€ thousand	as reported		Loss of supplier	adjusted
	2015/2016	Restructuring	Loss of supplier	2015/2016
Earnings before interest and taxes (EBIT)	348,166	8,658	16,000	372,824
Other income from investments	277			277
Result of investments accounted for using the equity method	41,896			41,896
Other income and expenses	-1,204	8,658	16,000	23,454
Administrative costs	-161,284			-161,284
Distribution costs	-377,309			-377,309
Research and development costs	-467,631		-	-467,631
Gross profit	1,313,420			1,313,420
Cost of sales	-3,462,239			-3,462,239
Sales	4,775,659			4,775,659
€ thousand	as reported			adjusted
	2016/2017	Restructuring	Legal affairs	2016/2017

# 04 Adjustment of special effects in the segment results

The negative effects on earnings resulting from the loss of a Chinese supplier was reported in the Automotive segment in the prior year (see Note 03). This resulted in a strain on earnings before income and taxes in the past reporting period, which has been adjusted to ensure better comparability with the current reporting period. The cost of sales included higher production and logistics costs, as well as expense for expected further losses, while other income and expenses included a goodwill

impairment of  $\in$  5,611 thousand. The income statement for the Automotive segment was not adjusted for the first nine months of fiscal year 2016/2017. As a result, the EBIT margin also corresponds to the adjusted EBIT margin.

The prior year's adjusted income statement for the Automotive segment in the first nine months (June to February) is as follows:

Automotive			_
€ thousand	2015/2016 as reported	Loss of supplier	2015/2016 adjusted
Sales with third-party companies	3,526,735		3,526,735
Intersegment sales	28,866		28,866
Cost of sales	-2,714,880	27,070	-2,687,810
Gross profit	840,721	27,070	867,791
Research and development costs	-420,827		-420,827
Distribution costs	-83,366		-83,366
Administrative costs	-130,875	337	-130,537
Other income and expenses	-3,086	19,789	16,703
Result of investments accounted for using the equity method	29,272		29,272
Earnings before interest and taxes (EBIT)	231,839	47,196	279,035

# 05 Adjustment of special effects in free cash flow

Adjusted free cash flow was used as a performance indicator for internal HELLA Group management. The adjusted free cash flow as a performance indicator is not defined in the International Financial Reporting Standards. Rather it is reported by the HELLA Group as additional information in its financial reporting because it is also used for internal management and because, from the Company's perspective, it presents the cash flows from the operating activities – adjusted for special effects – in a more transparent form and facilitates a comparison over time.

Cash flow from operating activities after capital expenditure and cash inflows from the sale or liquidation of investments are used for this purpose and adjusted for non-recurring cash flows.

The increase in trade receivables from the discontinuation of the factoring programme is adjusted in the current reporting period.

The programme comprises genuine sales without any rights of recourse, resulting in a reduction in balance sheet receivables of  $\in$  70,000 thousand as at the end of May 2016. Accordingly, the trade liabilities rose during the current reporting period. In addition, the cash flows ( $\in$  7,298 thousand) attributable to the restructuring measures in Germany are adjusted in adjusted free cash flow.

Besides the special effects from the factoring programme (& 20,000 thousand) and the restructuring measures (& 12,245 thousand), the adjusted free cash flows were adjusted in particular for the cash-relevant loss of the Chinese supplier (& 33.735 thousand).

The performance of the adjusted free cash flow for the first nine months (June to February) of fiscal years 2016/2017 and 2015/2016 is shown in the following tables:

=_	Free cash flow	8,717	70,000	7,298	86,015
+	Cash proceeds from the sale or liquidation of investments, less cash and cash equivalents	5,607			5,607
_	Payments for the purchase of property, plant and equipment and intangible assets	-427,893			-427,893
+	Cash proceeds from the sale of property, plant and equipment and intangible assets	9,162			9,162
=_	Net cash flow from operating activities	421,840	70,000	7,298	499,138
+	Dividends received	26,644			26,644
+/-	Net tax payments	-71,468			-71,468
+/-	Net interest payments	-20,345			-20,345
+/-	Change in trade payables and other liabilities not attributable to investing or financing activities	20,465			20,465
+/-	Change in inventories	-84,027			-84,027
+/-	Change in trade receivables and other assets not attributable to investing or financing activities	-67,060	70,000		2,940
+	Net financial result	28,993			28,993
+/-	Profits/losses from the sale of non-current assets	3,969			3,969
+/-	Other non-cash income and expenses	-52,905			- 52,905
_	Non-cash sales transacted in previous periods	-86,486			-86,486
+	Payments received for series production	90,906			90,906
+/-	Change in provisions	21,288		-1,360	19,928
+	Depreciation and amortisation	292,693			292,693
	Earnings before income taxes (EBT)	319,173		8,658	327,831
€th	ousand	2016/2017 as reported	Reduction in factoring	Restructuring	2016/2017 adjusted

€thousand	2015/2016 as reported	Loss of supplier	Reduction in factoring	Restructuring	2015/2016 adjusted
Earnings before income taxes	as reported			<del></del>	aujusteu
(EBT)	258,208	47,196		8,149	313,553
+ Depreciation and amortisation	292,676	-13,500			279,176
+/- Change in provisions	-21,429	<u> </u>		4,096	-17,333
+ Payments received for series production	71,606				71,606
Non-cash sales transacted in previous periods	-74,448				-74,448
+/- Other non-cash income and expenses	-37,385				-37,385
+/- Profits/losses from the sale of non-current assets	-372				-372
+ Net financial result	31,466				31,466
+/- Change in trade receivables and other assets not attributable to investing or financing activities	-74,001	1,528	20,000		-52,473
+/- Change in inventories	-92,239	-1,587			- 93,826
+/- Change in trade payables and other liabilities not attributable to investing or financing activities	71,579	6,077			77,656
+/- Net interest payments	-25,664				-25,664
+/- Net tax payments		-6,979			-80,194
+ Dividends received	31,299				31,299
= Net cash flow from operating activities	358,081	32,735	20,000	12,245	423,060
+ Cash proceeds from the sale of property, plant and equipment and intangible assets	7,334	_			7,334
Payments for the purchase of property, plant and equipment and intangible assets	-375,963	1,000			-374,963
+ Cash proceeds from the sale or liquidation of investments, less cash and cash equivalents	107				107
= Free cash flow		33,735	20,000	12,245	55,538

Lippstadt, 27 March 2017

The Managing General Partners of HELLA KGaA Hueck & Co.

Dr. Jürgen Behrend

HELLA Geschäftsführungsgesellschaft mbH

Dr. Rolf Breidenbach (President and CEO)

Markus Bannert

Stefan Osterhage

Bernard Schäferbarthold

Dr. Matthias Schöllmann

M. Stöllmann

### **GLOSSARY**

#### Adjusted free cash flow

Free cash flow adjusted for special effects

#### AfS

Available-for-sale financial assets

#### Asia/Pacific/RoW

The Asia / Pacific region comprises the countries of Asia as well as Australia and New Zealand. "Rest of world" (RoW) is the term used to cover all other countries outside of those regions mentioned specifically, such as the African states.

#### **Associates**

Associates are companies over which the Group exercises significant influence but no control.

#### At equity

Inclusion in the consolidated financial statements using the equity method with proportional equity

#### Compliance

Compliance with regulations and social norms

#### EBIT (earnings before interest and taxes)

Earnings before interest payments and income taxes

#### **EBIT** margin

Return on sales (ratio of EBIT to sales)

# EBITDA (earnings before interest, taxes, depreciation and amortisation)

Earnings before depreciation, amortisation, interest and income taxes

#### **EBITDA** margin

Ratio of EBITDA to sales

#### EBT (earnings before taxes)

Earnings before income taxes

#### **Employees**

Unless defined otherwise, the employees are permanent staff.

#### **FLAC**

Financial Liabilities at Amortised Cost, i.e. financial liabilities that are measured at amortised cost.

#### Free cash flow

The cash flow from operating activities after capital expenditure and cash inflows from the sale or liquidation of investments

#### HfT

Held for Trading, i.e. financial assets held for trading purposes

#### IFRS (International Financial Reporting Standards)

International accounting rules for company financial statements to guarantee international comparability of annual and consolidated financial statements

#### Joint ventures

Joint ventures are joint arrangements in which HELLA exercises joint control together with other partners and also has rights to the arrangement's equity.

#### KGaA

Acronym for "Kommanditgesellschaft auf Aktien", a partnership limited by shares. The KGaA combines the elements of a stock corporation with those of a limited partnership. GLOSSARY 23

#### LaR

Loans and receivables

#### **NAFTA**

Acronym for "North American Free Trade Agreement". The North American Free Trade Agreement is a trade association between Canada, the USA and Mexico, and forms a free trade zone in North America.

#### Net capital expenditures

Payments for the acquisition of property, plant and equipment and intangible assets less cash proceeds from the sale of property, plant and equipment and intangible assets as well as payments received for series production.

#### Net financial debt

Net financial debt is the total of the balance of cash and cash equivalents, current financial assets as well as current and non-current financial liabilities.

#### North and South America

This region comprises all countries of North and South America.

#### Rating

In terms of financial accounting, the rating is a method for classifying creditworthiness. This rating is issued by independent rating agencies on the basis of a company analysis.

#### Rest of Europe

This region comprises all countries in Europe including Turkey and Russia but excluding Germany.

#### Return on equity

The return on equity is a ratio calculated by dividing net income by shareholders' equity.

#### R&D

Research and development

#### Segment sales

Sales with third-party companies and other business segments

#### Segment sales of the business division

Sales with third-party companies, other business segments and other business divisions of the same business segment

#### Special effects

Special effects are non-recurring or exceptional effects in their type and size which are clearly differentiated from the usual operational business. They are tracked uniformly and consistently in the Group and the method used to calculate adjusted earnings figures must not vary over the course of time in order to facilitate periodic comparison.

#### SOE, Special OE (Special Original Equipment)

Designation of "Special Original Equipment" at HELLA. Inthis division HELLA systematically taps customer target groups outside the automotive original equipment market, such as manufacturers of caravans, agricultural machinery and construction machinery.

#### Tier-1 supplier

First-level supplier

#### Working capital

Holdings plus trade receivables less trade payables

